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FOR IMMEDIATE RELEASE: 2025/3/5

Listed Name: M3, Inc.

(TSE Prime Market, Ticker Code: 2413)

(https://corporate.m3.com/en)

Headquarters: Akasaka Intercity, 1-11-44,

Akasaka, Minato-ku, Tokyo

Representative: Itaru Tanimura, Representative Director

Contact: Hirofumi Oba, Corporate Officer

# Notice of Acquisition of Shares and Consolidation of EWEL,Inc.

M3, Inc. (hereinafter referred to as "the Company" or "M3") has announced that by the resolution of the Board of Directors dated today, the Company has decided to acquire shares and consolidate EWEL,Inc. (hereinafter referred to as "EWEL"), which is owned by TOKYU LAND CORPORATION (hereinafter referred to as "Tokyu Land").

### 1. Purpose of Acquisition

M3 operates "m3.com," a specialized web portal for medical professionals with 330,000+ physician members in Japan. In addition to marketing support services and clinical trial support services for pharmaceutical companies, M3 also provides DX support services for clinical scene. Moreover, in the fiscal year ended March, 2023, M3 has launched the "White Jack Project," an initiative aimed at maintaining health from the stage before the onset of disease, and has developed and promoted various measures including acquisitions of companies in the relevant business areas.

EWEL was founded in 2000, in response to the growing need for corporate welfare programs. With the corporate philosophy of "Realization of a Healthy Society," EWEL aims to realize healthy and prosperous corporate and regional communities by supporting enriched and energetic lifestyles. In the area of employee benefit services, it provides a wide range of services such as travel, entertainment, skill development, childcare, and nursing care through its employee benefit package service, "WELBOX," and a choice-type employee benefit system, "Cafeteria Plan." In the area of health services, it offers a wide variety of services, such as health checkup administration services mainly for health insurance associations and health management promotion support services for companies, as well as systems best-optimized for each client.

Through this acquisition, M3 aims to realize the corporate philosophy of M3 and EWEL by organically integrating the various services that M3 provides for people in the pre-onset stages of diseases related to the White Jack Project, with EWEL's customer base and employee benefit and health services, thereby expanding the services that enable people not only to "treat illness after its onset" but also to "prevent illness as much as possible".

Additionally, the Company has reached an agreement as of today to establish a business alliance with Tokyu Land, which will continue to hold a 37.0% stake in EWEL after the acquisition, aimed at collaboration in the healthcare and medical fields.

By combining M3's medical-related services and IT planning and development capabilities with the facilities developed and operated by Tokyu Land, M3 will make its services more accessible to a wider users

while working towards the creation of new value. For example, M3 can offer medical consultation opportunities tailored to conditions and needs of each facility user, as well as multilingual online medical consultation services for foreign guests staying at hotels operated by the Tokyu Land Group. Moving forward, M3 will continue to advance its collaboration with Tokyu Land in the healthcare and medical areas. 2. Outline of the Subsidiary with Changes in Scope of Consolidation (as of March 5, 2025)

(1)	Company Name	EWEL,Inc.	EWEL,Inc.			
(2)	Location	· ·	Kioicho Park Building, 3-6 Kioicho, Chiyoda-ku, Tokyo			
(3)	Title and Name of the Representative		Shoji Inaba, President and Representative Director			
(4)	Business	· Health Pro	<ul> <li>Employee Benefit Service Business</li> <li>Health Promotion Support Business</li> <li>Marketing Support Business</li> </ul>			
(5)	Capital	499,992,500 ye	499,992,500 yen			
(6)	Date of Incorporation	October 2, 200	October 2, 2000			
(7)	Major Shareholders and Shareholding Ratio		TOKYU LAND CORPORATION 88.0% TOYOTA TSUSHO SYSTEMS CORPORATION 12.0%			
		Capital Relationship	Co add bet ("A	There is no capital relationship between the Company and this company to be specified. In addition, no noteworthy capital relationships exist between affiliated persons or companies ("Affiliates") of the Company and the affiliates of this company.		
(8)	Relationship between th Company and This Company	e Personnel Relationship	There is no personnel relationship between the Company and this company to be specified. In addition, no noteworthy personnel relationships exist between affiliated persons or companies ("Affiliates") of the Company and the affiliates of this company.			
		Transactional Relationship	There is no transactional relationship between the Company and this company to be specified. In addition, no noteworthy transactional relationships exist between affiliated persons or companies ("Affiliates") of the Company and the affiliates of this company.			
(9)	Operating Results and (unit: JPY)	Financial Condition	of T	his Company for the Mo	ost Recent Three Years	
Fiscal Y	⁄ear	Year ended in March 31, 2022		Year ended in March 31, 2023	Year ended in March 31, 2024	
Net A	Assets	5,062 mill	lion	5,406 million	5,885 million	
Total Assets		12,197 mill	lion	12,985 million	13,646 million	
Net assets per Share		578,5	576	617,918	672,643	
Sales		10,165 mill	lion	10,770 million	11,670 million	
Operating Profit		760 mill	lion	644 million	887 million	
Ordinary Profit		765 mill	lion	656 million	895 million	
Net Income		463 mill	lion	437 million	566 million	
Net Income per Share		53,0	025	49,947		
Dividend per Share		16,2	260	10,605 9,989		

<sup>(\*)</sup> Amounts less than one million yen are rounded down.

## 3. Outline of the Counterparty of the Share Acquisition

(1)	Company Name	TOKYU LAND CORPORATION			
(2)	Location	SHIBUYA SOLASTA, 1-21-1 Dogenzaka, Shibuya-ku, Tokyo			
(3)	Title and Name of the Representative	Hiroaki Hoshino, President and CEO			
(4) (5) (6) (7)	Business  Capital  Date of Incorporation  Net Assets	<ul> <li>Urban Development Business</li> <li>Residential Business</li> <li>Infrastructure and Industry Business</li> <li>Wellness Business</li> <li>Overseas Business and more</li> <li>57,551,699,228 yen (as of April 1, 2024)</li> <li>December 17, 1953</li> <li>440,205 million yen (as of March 31, 2024)</li> </ul>			
(8)	Total Assets	1,992,867 million yen (as of March 31, 2024)			
(9)	Major Shareholders and Shareholding Ratio (As of March 5, 2025)	Tokyu Fudosan Holdings Corporation 100.0%			
		Capital Relationship	There is no capital relationship between the Company and this company to be specified. In addition, no noteworthy capital relationships exist between affiliated persons or companies ("Affiliates") of the Company and the affiliates of this company.  There is no personnel relationship between the		
(10) Relationship between the Company and the Counterparty of the Share Acquisition		Personnel Relationship	Company and this company to be specified. In addition, no noteworthy personnel relationships exist between affiliated persons or companies ("Affiliates") of the Company and the affiliates of this company.		
		Transactional Relationship	There is no transactional relationship between the Company and this company to be specified. In addition, no noteworthy transactional relationships exist between affiliated persons or companies ("Affiliates") of the Company and the affiliates of this company.		
		Related Party Status	Not applicable.		

# 4. Number of Shares to be Acquired, Acquisition Price and Status of Shares Held before and after Acquisition

	Number of Shares	0 shares		
(1)	Held before the	(Number of voting rights: 0)		
	Change	(Percentage of voting rights held: 0.0%)		
(2)	Number of Shares to be Acquired	4,462 shares		
		(Number of voting rights: 4,462)		
	Acquisition Price	Common stock of EWEL,Inc. (estimated amount)		
		10.2 billion yen		
(3)		Advisory fees, etc. (estimated amount)		
(3)		Expected to be approximately 60 million yen at maximum		
		Total (estimated amount)		
		10.26 billion yen		
(4)	Number of Shares	4,462 shares		
	Held after the	(Number of voting rights: 4,462)		
	Change	(Percentage of voting rights held: 51.0%)		

## 5. Schedule

(1)	Date of Resolution by the Board of Directors	March 5, 2025
(2)	Date of Share Transfer Agreement Entry	March 5, 2025
(3)	Execution Date of the Share Transfer	April 1, 2025 (scheduled)

#### 6. Outlook

The Company is currently reviewing the impact of this acquisition on its consolidated financial results forecasts, and will promptly announce any matters that need to be disclosed.

(Reference) Consolidated financial results forecasts for the current fiscal year (announced on February 10, 2025) and consolidated financial results for the previous fiscal year

	Povonuo	Operating Profit	Profit before tax	Profit	Profit attributable to
	Revenue				owners of the parent
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Consolidates Financial Results	000.000	07.000	00.000	47.000	44.000
Forecasts for the Current Fiscal Year.	268,000	67,000	68,000	47,000	44,000
,	~273,000	~70,000	$\sim$ 71,000	$\sim$ 49,000	$\sim$ 46,000
ending March 31, 2025	•	ŕ			
Consolidated Financial Results					
for the Previous Fiscal Year,	238,883	64,381	68,840	48,549	45,271
ended March 31, 2024					